Risks and uncertainties

Main risks and uncertainties to which exor s.p.a. and its consolidated subsidiaries are exposed RISKS ASSOCIATED WITH GENERAL ECONOMIC CONDITIONS

Beginning in 2008 the world economy was hit by the effects of the global financial crisis. This crisis, including the However, it is impossible to ensure that there will not be a further deterioration of the global economy.

The earnings and financial position of EXOR and its principal investment holdings are affected by the performa Strong GDP growth in the United States has raised divergent expectations of monetary policy among the major The recovery in Europe has missed its targets but new factors will raise the short-term outlook. The fall in oil pr It is not possible to provide an indication of the future effects of the aforementioned factors and variables which

RISKS ASSOCIATED WITH EXOR?S BUSINESS

EXOR conducts investment activities which entail risks that are typical such as high exposure to certain sectors. The ability to access capital markets or other forms of financing and the related costs are dependent, among of Any downgrade by the rating agencies could limit the ability to access capital markets and increase the cost of EXOR?s long-term debt and short-term debt rated by Standard & Poor's in 2015 is respectively at ?BBB+? and EXOR's policy and that of the companies in the so-called Holdings System is to keep liquidity available in dema Most of the liquidity at December 31, 2015 is denominated in U.S. dollars in order to hedge the currency risk in However, in consideration of the current international financial market situation, market conditions which may a EXOR's earnings not only depend on the market value of its principal investment holdings but also on the divide Through its investments in subsidiaries and associates, EXOR is present mainly in the automobile segment (FC At December 31, 2015, the investments in FCA (29.16% stake) and in CNH Industrial (26.94% stake) represent EXOR and its subsidiaries and associates are exposed to credit risk which is managed by specific operating processors. EXOR and its subsidiaries and associates are exposed to risks associated with pending litigation which are evant EXOR and its subsidiaries and associates are taxed on income in Italy and outside Italy; during the course of on The following paragraphs indicate the specific main risks and uncertainties of the companies in consolidation (F

FCA

Risks related to the business, strategy and operations

FCA? The profitability of the Group depends on reaching certain minimum vehicle sales volumes. If vehicle sales The Group?s success requires it to achieve certain minimum vehicle sales volumes. As is typical for an automoun addition, profitability in the U.S., Canada, Mexico and Caribbean islands (?NAFTA?), a region which contribute Group?s dependence within the NAFTA region on pickup trucks, larger utility vehicles and minimum vehicles and minimum vehicle sales volumes. As is typical for an automount in addition, profitability in the U.S., Canada, Mexico and Caribbean islands (?NAFTA?), a region which contribute the Group?s dependence within the NAFTA region on pickup trucks, larger utility vehicles and minimum vehicle sales volumes. As is typical for an automount in addition, profitability in the U.S., Canada, Mexico and Caribbean islands (?NAFTA?), a region which contribute the Group?s dependence within the NAFTA region on pickup trucks, larger utility vehicles and minimum vehicle sales volumes. As is typical for an automount in addition, profitability in the U.S., Canada, Mexico and Caribbean islands (?NAFTA?), a region which contribute the Group?s dependence within the NAFTA region on pickup trucks, larger utility vehicles and minimum vehicle sales volumes.

- FCA? The Group?s businesses are affected by global financial markets and general economic and other cond The Group?s results of operations and financial position may be influenced by various macroeconomic factors? In general, the automotive sector has historically been subject to highly cyclical demand and tends to reflect the In addition to slow economic growth or recession, other economic circumstances?such as increases in energy
- FCA? The Group may be unsuccessful in efforts to expand the international reach of some of the brands that a The growth strategies reflected in the 2014-2018 Business Plan announced in May 2014 and updated in Janua
- FCA Product recalls and warranty obligations may result in direct costs, and any resulting loss of vehicle sales FCA, and the U.S. automotive industry in general, have recently experienced a significant increase in recall act Any costs incurred, or lost vehicle sales, resulting from product recalls could materially adversely affect the Gro In addition, compliance with U.S. regulatory requirements for product recalls has received heightened scrutiny in the contract of the
- FCA Future performance depends on the Group?s ability to expand into new markets as well as enrich the properties of the Group?s success depends, among other things, on the ability to maintain or increase its share in existing representation to the group takes two years or more to design and develop a new vehicle, and a number of factors may lengther Further, if the Group determines that a safety or emissions defect, a mechanical defect or a non-compliance with the group determines that a safety or emissions defect, a mechanical defect or a non-compliance with the group determines that a safety or emissions defect, a mechanical defect or a non-compliance with the group determines that a safety or emissions defect, a mechanical defect or a non-compliance with the group determines that a safety or emissions defect, a mechanical defect or a non-compliance with the group determines that a safety or emissions defect.
- FCA The automotive industry is highly competitive and cyclical and the Group may suffer from those factors in Substantially all of the revenues are generated in the automotive industry, which is highly competitive, encompain addition, global vehicle production capacity significantly exceeds current demand and this overcapacity has in the automotive business, sales to end-customers are cyclical and subject to changes in the general condition
- FCA Laws, regulations and governmental policies, including those regarding increased fuel economy requirer In order to comply with government regulations related to fuel economy and emissions standards, the Group m Government scrutiny has also increased industry-wide, and is expected to remain high, in connection with a reconstruction many cases, technological and cost barriers limit the mass-market potential of sustainable natural gas and e Further, competitors and others are pursuing similar technologies and other competing technologies, and there

- FCA? The Group?s success largely depends on the ability of the current management team to operate and management team to ope The Group?s success largely depends on the ability of senior executives and other members of management to
- FCA The FCA Group may be subject to more intensive competition if other manufacturers pursue consolidation The FCA Group has advocatedconsolidation in its industry due to the Group?s view that the automotive industry
- FCA? The Group may be exposed to shortfalls in its pension plans
- Certain of the defined benefit pension plans are currently underfunded. As of December 31, 2015, the defined benefit pension plans are currently underfunded. To determine the appropriate level of funding and contributions to defined benefit plans, as well as the investment Any reduction in the discount rate or the value of plan assets, or any increase in the present value of obligation
- FCA? The lack of a captive finance company in certain key markets could place the Group at a competitive dis The Group?s dealers enter into wholesale financing arrangements to purchase vehicles from the Group to hold Unlike many of the competitors, the Group does not own and operate a controlled finance company dedicated s In other markets, the Group relies on controlled finance companies, joint ventures and commercial relationships
- the performance of loans and leases in their portfolio, which could be materially affected by delinquencies,
- wholesale auction values of used vehicles;
- higher than expected vehicle return rates and the residual value performance of vehicles they lease; and
- fluctuations in interest rates and currency exchange rate.
- Any financial services provider, including the Group?s joint ventures and controlled finance companies, will also To the extent that a financial services provider is unable or unwilling to provide sufficient financing at competitive
- FCA Vehicle sales depend heavily on affordable interest rates for vehicle financing In certain regions, including NAFTA, financing for new vehicle sales has been available at relatively low interes
- FCA Limitations on the Group?s liquidity and access to funding may limit the ability to execute the Business P The Group?s future performance will depend on, among other things, its ability to finance debt repayment oblig Any limitations on the Group?s liquidity, due to decreases in vehicle sales, the amount of or restrictions in its ex
- FCA? The Group?s current credit rating is below investment grade and any further deterioration may significan The Group?s ability to access the capital markets or other forms of financing and the related costs depend, am Any downgrade may increase the Group?s cost of capital and potentially limit its access to sources of financing Since the rating agencies may separately review and rate FCA US on a stand-alone basis, it is possible that the
- FCA? The Group?s ability to achieve cost reductions and to realize production efficiencies is critical to maintain While some productivity improvements are within the Group?s control, others depend on external factors, such
- FCA? The Group?s business operations may be impacted by various types of claims, lawsuits, and other conti The Group is involved in various product liability, warranty, product performance, asbestos, personal injury, dea
- FCA A significant malfunction, disruption or security breach compromising the electronic control systems cont The Group?s vehicles, as well as vehicles manufactured by other OEMs, contain interconnected and increasing
- FCA? The Group may not be able to realize anticipated benefits from acquisitions that may be undertaken, and The Group may engage in acquisitions or enter into, expand or exit from strategic alliances which could involve
- technological and product synergies, economies of scale and cost reductions not occurring as expected;
- unexpected liabilities;
- incompatibility in processes or systems;
- ?? unexpected changes in laws or regulations;
- inability to retain key employees;
- ? inability to source certain products;
- ? increased financing costs and inability to fund such costs;
- significant costs associated with terminating or modifying alliances; and
- problems in retaining customers and integrating operations, services, personnel, and customer bases.
- If problems or issues were to arise among the parties to one or more strategic alliances for managerial, financia
- FCA There can be no assurance that the FCA Group will be able to offset the earnings power lost as a result In January 2016, FCA completed the previously announced separation of Ferrari N.V., which was intended to,
- FCA Failure to maintain adequate financial and management processes and controls could lead to errors in the The Group continuously monitors and evaluates changes in its internal controls over financial reporting. In supp In addition, if the Group does not maintain adequate financial and management personnel, processes and cont
- FCA A disruption or security breach in Group?s information technology systems could disrupt business and a A significant malfunction, disruption or security breach compromising the operation of the Group?s information The Group?s ability to keep the business operating effectively depends on the functional and efficient operatior A malfunction or security breach that results in a wider or sustained disruption to the business could have a ma

In addition to supporting operations, the Group uses systems to collect and store confidential and sensitive data

FCA - The Group may not be able to adequately protect its intellectual property rights, which may harm its busi The Group?s success depends, in part, on its ability to protect its intellectual property rights. If the Group fails to The laws of some countries in which the Group operates do not offer the same protection of intellectual property.

- FCA The Group is subject to risks relating to international markets and exposure to changes in local condition The Group is subject to risks inherent to operating globally, including those related to:
- ? exposure to local economic and political conditions;
- ? import and/or export restrictions;
- multiple tax regimes, including regulations relating to transfer pricing and withholding and other taxes on re
- ? foreign investment and/or trade restrictions or requirements, foreign exchange controls and restrictions on t
- ? the introduction of more stringent laws and regulations.
- Unfavorable developments in any one or a combination of these areas (which may vary from country to country
- FCA Developments in emerging market countries may adversely affect the Group?s business

The Group operates in a number of emerging markets, both directly (e.g., Brazil and Argentina) and through joi The automotive market in these emerging markets is highly competitive, with competition from many of the larg

The Group anticipates that additional competitors, both international and domestic, will also seek to enter these

FCA? The Group?s reliance on joint ventures in certain emerging markets may adversely affect the development of the Group intends to expand its presence in emerging markets, including China and India, through partnership the Group?s reliance on joint ventures to enter or expand its presence in these markets may expose the Group.

FCA - The Group depends on its relationships with suppliers

The Group purchases raw materials and components from a large number of suppliers and depend on services

FCA? The Group faces risks associated with increases in costs, disruptions of supply or shortages of raw materials. The Group uses a variety of raw materials in its business including steel, aluminum, lead, resin and copper, and As with raw materials, the Group is also at risk for supply disruption and shortages in parts and components for The Group will continue to work with suppliers to monitor potential disruptions and shortages and to mitigate the Any interruption in the supply or any increase in the cost of raw materials, parts, components and systems could

FCA - Labor laws and collective bargaining agreements with the Group?s labor unions could impact its ability to Substantially all of the Group?s production employees are represented by trade unions, are covered by collecting

FCA? The Group is subject to risks associated with exchange rate fluctuations, interest rate changes, credit risks. The Group operates in numerous markets worldwide and is exposed to market risks stemming from fluctuations. The Group uses various forms of financing to cover funding requirements for industrial activities and for providing addition, although the Group manages risks associated with fluctuations in currency and interest rates through Financial services activities of the Group are also subject to the risk of insolvency of dealers and retail customes.

FCA - FCA is a Dutch public company with limited liability, and the shareholders may have rights different from Material and the shareholders may have rights different from Material and the shareholders may have rights different from Material and the shareholders may have rights different from Material and the shareholders may have rights different from Material and the shareholders may have rights different from Material and the shareholders may have rights different from Material and the shareholders may have rights different from Material and the shareholders may have rights different from Material and the shareholders may have rights different from Material and the shareholders may have rights different from Material and the shareholders may have rights different from Material and the shareholders may have rights different from Material and the shareholders may have rights different from Material and the shareholders and the shareholders are shareholders.

FCA - It may be difficult to enforce U.S. judgments against FCA

FCA is incorporated under the laws of the Netherlands, and a substantial portion of the assets are outside of the

FCA? FCA operates so as to be treated as exclusively resident in the United Kingdom for tax purposes, but the FCA is not a company incorporated in the United Kingdom (?U.K.?). Therefore, whether FCA is resident in the Although it has been accepted that FCA? central management and control? is in the U.K., it would nevertheless first the treation of the treation of

FCA - The U.K.?s controlled foreign company taxation rules may reduce net returns to shareholders
On the assumption that FCA is resident for tax purposes in the U.K., it will be subject to the U.K. controlled fore

Various exemptions are available. One of these is that a CFC must be subject to tax in its territory of residence

Where the entity exemptions are not available, profits from activities other than finance or insurance will only be some of the CFC?s assets or risks are acquired, managed or controlled to any significant extent in the U.K.

- ? the CFC could not manage the assets or risks itself; and;
- ? the CFC is party to arrangements which increase its profits while reducing tax payable in the U.K. and the a Profits from finance activities (whether considered trading or non-trading profits for U.K. tax purposes) or from i Although FCA does not expect the U.K.?s CFC rules to have a material adverse impact on its financial position

FCA - If FCA is deemed to not maintain a permanent establishment in Italy, it could experience a material incre

Whether FCA has maintained a permanent establishment in Italy after the Merger (an ?Italian P.E.?) is largely a FCA filed a ruling request with the Italian tax authorities in respect of the continuation of the Fiscal Unit via the

Risks related to the Group?s substantial existing indebtedness

FCA? The Group has significant outstanding indebtedness, which may limit its ability to obtain additional funding the extent of the Group?s indebtedness could have important consequences on its operations and financial reservice? the Group may not be able to secure additional funds for working capital, capital expenditures, debt service? the Group may need to use a portion of its projected future cash flow from operations to pay principal and in the Group is more financially leveraged than some of its competitors, which may put the Group at a competed the Group may not be able to adjust rapidly to changing market conditions, which may make it more vulnerables risks may be exacerbated by volatility in the financial markets, particularly those resulting from perceived Even though the Group is the 100% indirect owner of FCA US, it operates separately from a cash management However, with the replacement of the prior FCA revolving credit facilities with the new FCA revolving credit facilities. In partic

FCA - Restrictive covenants in the debt agreements could limit the Group?s financial and operating flexibility The indentures governing certain of the Group?s outstanding public indebtedness, and other credit agreements

- incur additional debt;
- make certain investments;
- enter into certain types of transactions with affiliates;
- sell certain assets or merge with or into other companies;
- use assets as security in other transactions; and
- enter into sale and leaseback transactions.

FCA - Restrictions arising out of FCA US?s senior credit facilities may hinder the Group?s ability to manage its FCA US is party to credit agreements for certain senior credit facilities. These debt instruments include covenal In particular, in January 2014 and February 2015, FCA US paid distributions of U.S.\$1.9 billion (€1.4 billion) and These restrictive covenants could have an adverse effect on the Group?s business by limiting its ability to take These agreements also limit FCA US?s ability to prepay certain of its indebtedness or impose limitations that make the FCA US is unable to comply with these covenants, its outstanding indebtedness may become due and payable Compliance with certain of these covenants could also restrict FCA US?s ability to take certain actions that its make the covenants of these covenants could also restrict FCA US?s ability to take certain actions that its make the covenants of these covenants could also restrict FCA US?s ability to take certain actions that its make the covenants of these covenants could also restrict FCA US?s ability to take certain actions that its make the covenants of these covenants could also restrict FCA US?s ability to take certain actions that its make the covenants of the covenants of

FCA - No assurance can be given that restrictions arising out of FCA US?s senior credit facilities will be eliminal in connection with the Group?s capital planning to support the Business Plan, the Group has announced the in

FCA - Substantially all of the assets of FCA US and its U.S. subsidiary guarantors are unconditionally pledged FCA US is an obligor and several of its U.S. subsidiaries are guarantors under FCA US's senior credit facilities.

Risks related to the Group?s common shares

FCA? The Group?s maintenance of two exchange listings may adversely affect liquidity in the market for its control of the Group?s common shares are listed and traded on both the New York Stock Exchange (?NYSE?) and the I

FCA - The loyalty voting structure may affect the liquidity of the Group?s common shares and reduce the common shares are shares as the common shares and reduce the common shares are shares as the comm

FCA - The loyalty voting structure may make it more difficult for shareholders to acquire a controlling interest, c The provisions of the articles of association which establish the loyalty voting structure may make it more difficult

FCA - There may be potential Passive Foreign Investment Company tax considerations for U.S. Shareholders Shares of the Group?s stock held by a U.S. holder would be stock of a passive foreign investment company (?) While the Group believes that shares of its stock are not stock of a PFIC for U.S. federal income tax purposes,

F£Aconsequences of the loyalty voting structure are uncertain

No statutory, judicial or administrative authority directly discusses how the receipt, ownership, or disposition of The fair market value of the Group?s special voting shares, which may be relevant to the tax consequences, is The tax treatment of the loyalty voting structure is unclear and shareholders are urged to consult their tax advis

FCA - Tax may be required to be withheld from dividend payments

Although the Ú.K. and Dutch competent authorities have ruled that the Group should be treated as solely residence on Italian withholding taxes be imposed on future dividends or distributions with respect to the Group should be treated as solely residence.

CNH INDUSTRIAL

Risks related to the business, strategy and operations

CNH Industrial? The Group is exposed to political, economic and other risks beyond our control as a result of the Group manufactures and sells products and offer services in several continents and numerous countries a

- changes in laws, regulations and policies that affect, among other things:
- import and export duties and quotas;
- currency restrictions;
- the design, manufacture and sale of the Group?s products, including, for example, engine emissions regula
- interest rates and the availability of credit to the Group?s dealers and customers;
- property and contractual rights;
- where and to whom products may be sold, including new or additional trade or economic sanctions impose
- regulations from changing world organization initiatives and agreements;
- changes in the dynamics of the industries and markets in which the Group operates;
- varying and unpredictable needs and desires of customers;
- varying and unexpected actions of competitors;
- labor disruptions;
- -??????? disruption in the supply of raw materials and components;
 - changes in governmental debt relief and subsidy program policies in certain significant markets such as Ar
- war, civil unrest and terrorism.

Unfavorable developments in any one of these areas, which vary from country to country and many of which ar

CNH Industrial - Difficulty in obtaining financing or refinancing existing debt could impact the Group?s financial The Group?s future performance will depend on, among other things, its ability to finance debt repayment oblig The Group?s ability to access the capital markets or other forms of financing and related costs are highly deper CNH Industrial? The Group subject to exchange rate fluctuations, interest rate changes and other market risks The Group operates in numerous markets worldwide, and is accordingly exposed to market risks stemming from The Group uses various forms of financing to cover the funding requirements of Industrial Activities and for financing to cover the funding requirements of Industrial Activities and for financing to cover the funding requirements of Industrial Activities and for financing to cover the funding requirements of Industrial Activities and for financing to cover the funding requirements of Industrial Activities and for financing to cover the funding requirements of Industrial Activities and for financing to cover the funding requirements of Industrial Activities and for financing to cover the funding requirements of Industrial Activities and for financing to cover the funding requirements of Industrial Activities and for financing to cover the funding requirements of Industrial Activities and Although the Group seeks to manage currency risk and interest rate risk, including through hedging activities, the The Group also faces risks from currency devaluations. Currency devaluations result in a diminished value of fu

In many countries where the Group operates, employees are protected by various laws and/or collective labor a

CNH Industrial - Reduced demand for equipment would reduce the Group?s sales and profitability The performance of the agricultural equipment market is influenced, in particular, by factors such as:

- the price of agricultural commodities and the relative level of inventories;
- the profitability of agricultural enterprises, farmers? income and their capitalization;

CNH Industrial? The Group faces risks associated with relationships with employees

- the demand for food products; and
- agricultural policies, including aid and subsidies to agricultural enterprises provided by governments and/o In addition, unfavorable climatic conditions, especially during the spring, a particularly important period for gene The performance of the construction equipment market is influenced, in particular, by factors such as:
- public infrastructure spending; and
- new residential and non-residential construction.

The performance of the commercial vehicles market is influenced, in particular, by factors such as:

- changes in global market conditions, including changes in levels of business investment and sales of comr
- public infrastructure spending.

The above factors can significantly influence the demand for agricultural and construction equipment, as well a CNH Industrial? The Group depends on suppliers for raw materials, parts and components

The Group relies upon suppliers for raw materials, parts and components that are required to manufacture its p The Group uses a variety of raw materials in its businesses, including steel, aluminum, lead, resin and copper,

CNH Industrial - Competitive activity, or failure by the Group to respond to actions by its competitors, could adv The Group operates in highly competitive global and regional markets. Depending on the particular country, the

CNH Industrial - Costs of ongoing compliance with, or failure to comply with, increasingly stringent environment The Group is subject to comprehensive and constantly evolving laws, regulations and policies in numerous juris Further, environmental, health and safety regulations change from time to time, as may related interpretations a

CNH Industrial - A decrease in government incentives may adversely affect the Group? results Government initiatives that are intended to stimulate demand for products sold by the Group, such as changes

CNH Industrial? The Group?s future performance depends on the Group?s ability to innovate and on market a The success of the Group?s businesses depends on its ability to maintain or increase market share in existing

CNH Industrial? The Group?s existing operations and expansion plans in emerging markets could entail significantly. The Group?s ability to grow its businesses depends to an increasing degree on its ability to increase market sh

CNH Industrial? The Group is subject to extensive anti-corruption and antitrust laws and regulations The Group?s global operations are subject to a number of laws and regulations that govern its operations arou

CNH Industrial - Risks associated with the Group?s defined benefit pension plans and other post-employment

At December 31, 2015, the funded status for the Group?s defined benefit pension, and other post-employment To the extent that the Group?s obligations under a plan are unfunded or underfunded, the Group will have to us

CNH Industrial - Dealer equipment sourcing and inventory management decisions could adversely affect the G The Group sells finished products primarily through an independent dealer network and directly to OEMs and is

CNH Industrial - Adverse economic conditions could place a financial strain on the Group?s dealers and advers Global economic conditions continue to place financial stress on many of the Group?s dealers. Dealer financial

CNH Industrial - The Group may not be able to realize anticipated benefits from any acquisitions and, further, or The Group has engaged in the past, and may engage in the future, in mergers and acquisitions or enter into, expenses the control of the control of

technological and product synergies, economies of scale and cost reductions not occurring as expected;

- unexpected liabilities;
- incompatibility in integrating processes, operations or systems;
- unexpected changes in laws;
- inability to retain key employees;
- inability to source certain products;
- increased financing costs and inability to fund such costs;
- significant costs associated with terminating or modifying alliances; and
- problems in retaining customers and integrating operations, services, personnel, and customer bases.

If problems or issues were to arise among the parties to one or more strategic alliances for managerial, financia

CNH Industrial - Risks associated with the termination of the Group?s strategic alliance with Kobelco Construct Effective December 31, 2012, CNH Global and Kobelco Construction Machinery Co., Ltd. (?KCM?) terminated The agreements regulating the dissolution of the alliance provide that, starting from January 1, 2013 until Dece

CNH Industrial? The Group?s business operations may be impacted by various types of claims, lawsuits and of the Group is involved in pending litigation and investigations on a wide range of topics, including dealer and su

CNH Industrial - The agricultural equipment industry is highly seasonal, which causes the Group?s results of operamers traditionally purchase agricultural equipment in the spring and fall, the main planting and harvesting settimated retail demand may exceed or be exceeded by actual production capacity in any given calendar quarto the extent production levels (and timing) do not correspond to retail demand, the Group may have too much

CNH Industrial? The Group has significant outstanding indebtedness, which may limit its ability to obtain additing As of December 31, 2015, the Group had an aggregate of \$26,458 million (including \$20,129 million relating to

- the Group may not be able to secure additional funds for working capital, capital expenditures, debt service
- the Group may need to use a portion of its projected future cash flow from operations to pay principal and the Group may be more financially leveraged than some of its competitors, which could put the Group at a
- the Group may not be able to introduce new products or pursue business opportunities;
- the Group may not be able to adjust rapidly to changing market conditions, which may make the Group mo
- the Group may not be able to access the capital markets on favorable terms, which may adversely affect it
 These risks are exacerbated by the ongoing volatility in the financial markets, in part resulting from perceived s

CNH Industrial - Restrictive covenants in debt agreements could limit the Group?s financial and operating flexible The indentures or other instruments governing the Group?s outstanding debt securities and other credit agreements.

- incur additional indebtedness;
- make certain investments;
- enter into certain types of transactions with affiliates;
- sell certain assets or merge with or into other companies;
- use assets as security in other transactions; and/or
- enter into sale and leaseback transactions.

Although the Group does not believe any of these covenants materially restrict its operations currently, a breac

CNH Industrial - Risks related to increased information technology security threats

The Group relies upon information technology systems and networks in connection with a variety of business a While the Group actively manages information technology security risks within its control, there can be no assu A failure or breach in security could expose the Group and its customers, dealers and suppliers to risks of misu CNH Industrial - The loss of members of senior management could have an adverse effect on the Group?s bus The Group?s success is largely dependent on the ability of its senior executives and other members of management.

CNH Industrial? The Group?s business may be affected by unfavorable weather conditions, climate change or Poor, severe or unusual weather conditions caused by climate change or other factors, particularly during the plus addition, natural disasters, pandemic illness, equipment failures, power outages, disruptions to the Group?s

CNH Industrial - Changes in demand for food and alternate energy sources could impact the Group?s revenue Changing worldwide demand for farm outputs to meet the world?s growing food and alternative energy demand

CNH Industrial - International trade policies may impact demand for the Group?s products and its competitive p Government policies on international trade and investment such as sanctions, import quotas, capital controls of

Risks related to financial services

The Group offers a wide range of financial services and products to Agricultural Equipment, Construction Equip In light of the above, the following risks associated with the financial services offered by the Group should be constructed as the construction of the above.

CNH Industrial - Credit risk

Fundamental to any organization that extends credit is the credit risk associated with its customers/borrowers.

- relevant industry and general economic conditions;
- the availability of capital;
- the terms and conditions applicable to extensions of credit;
- interest rates (and changes in the applicable interest rates);
- the experience and skills of the customer?s management team;
- commodity prices;
- political events;
- the weather; and
- the value of the collateral securing the extension of credit.

Deterioration in the quality of the Group?s financial assets, an increase in delinquencies or defaults, or a reductive when a borrower defaults on a loan and the Group repossesses collateral securing the repayment of the loan,

CNH Industrial? Funding risk

The Group?s Financial Šervices business has traditionally relied upon the ABS market and committed asset-ba

CNH Industrial? Repurchase risk

In connection with ABS transactions, the Group makes customary representations and warranties regarding the

CNH Industrial - Regulatory risk

The operations of the Group?s Financial Services business are subject, in certain instances, to supervision and regulate credit granting activities, including establishing licensing requirements;

- establish maximum interest rates, finance and other charges;
- regulate customers? insurance coverage;
- require disclosures to customers;
- govern secured and unsecured transactions;
- set collection, foreclosure, repossession and claims handling procedures and other trade practices;
- prohibit discrimination in the extension of credit and administration of loans; and
- regulate the use and reporting of information related to a borrower.

To the extent that applicable laws are amended or construed differently, new laws are adopted to expand the s

CNH Industrial - Potential Impact of the Dodd-Frank Act

The various requirements of the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010 (?Dodd

Other risks

CNH Industrial operates and will continue to operate, as a company that is resident in the U.K. for tax purposes CNH Industrial is not incorporated in the U.K.; therefore, in order to be resident in the U.K. for tax purposes, CNE ven if CNH Industrial?s central management and control is in the U.K., CNH Industrial is considered to be res CNH Industrial?s residence for Italian tax purposes is also largely a question of fact based on all the circumstar Because this analysis is highly factual and may depend on future changes in CNH Industrial?s management ar Should CNH Industrial be treated as an Italian tax resident, CNH Industrial would be subject to corporate incom

CNH Industrial? The Group may incur additional tax expense or become subject to additional tax exposure The Group is subject to income taxes in many jurisdictions around the world. Its tax liabilities are dependent up

CNH Industrial - CNH Industrial, as successor to Fiat Industrial, is jointly liable with Fiat Chrysler Automobiles N CNH Industrial is successor to Fiat Industrial, a company formed as a result of the demerger of Fiat S.p.A. (whi

CNH Industrial? The Group?s maintenance of two exchange listings may adversely affect liquidity in the market The dual listing of the Group?s common shares on the NYSE and the MTA may split trading between the two names.

CNH Industrial - The loyalty voting structure may concentrate voting power in a small number of the Group?s start A relatively large proportion of the voting power of CNH Industrial could be concentrated in a relatively small number.

CNH Industrial - The loyalty voting structure may affect the liquidity of the Group?s common shares and reduce participal type of the Group?s common shares and reduce participal type of the Group?s common shares and reduce participal type of the Group?s common shares and reduce participal type of the Group?s common shares and reduce participal type of the Group?s common shares and reduce participal type of the Group?s common shares and reduce participal type of the Group?s common shares and reduce participal type of the Group?s common shares and reduce participal type of the Group?s common shares and reduce participal type of the Group?s common shares and reduce participal type of the Group?s common shares and reduce participal type of the Group?s common shares and reduce participal type of the Group?s common shares and reduce participal type of the Group?s common shares and reduce participal type of the Group?s common shares and reduce participal type of the Group?s common shares and reduce participal type of the Group ty

CNH Industrial - The loyalty voting structure may prevent or frustrate attempts by the Group?s shareholders to The provisions of the Articles of Association establishing the loyalty voting structure may make it more difficult for the loyalty voting structure may also prevent or discourage shareholders? initiatives aimed at changes in management.

Juventus Football Club

Juventus Football Club - Risks connected to general economic conditions

Overall, Juventus? financial position, income statement and cash flows are affected by general economic condi

Juventus Football Club - Risks connected to the sponsorship market

The economic weakness mentioned above continues to affect the market of sports sponsorships which current

Juventus Football Club - Risks connected to funding requirements

Numerous factors affect Juventus? financial position. In particular, these include the fulfilment of sports and but

Juventus Football Club - Risks related to the ability to attract ?human capital?

Achieving sports and economic results depends on the ability to attract and keep top quality managers, players

Juventus Football Club - Risks related to radio and television rights

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Juventus Football Club - Risks associated with failure to qualify for sports tournaments

The company?s earnings are significantly affected, both directly and indirectly, by the results achieved by the te

Juventus Football Club - Risks associated with the Transfer Campaign

The results of operations and financial position are affected significantly by the acquisitions and disposals made Like all its main competitors, the company has been faced with a significant increase in salaries and bonuses in The possibility that these trends may continue in future years cannot be excluded and may affect the company'

Juventus Football Club - Risks related to sporting activities

Players? registration rights represent the company?s main production factor. Sports activities are subject to risl

Juventus Football Club - Risks connected with management of the trademark

Trademark infringement by third parties, which jeopardizes an important portion of revenues, is another risk the As of July 1, Juventus directly manages the licensing & retail activities previously entrusted to the Nike Group.

Juventus Football Club - Risks connected to digital media

The company has adopted appropriate procedures and rules of conduct to manage media relations. However,

Juventus Football Club - Risks connected with management of the company-owned stadium

During the 2011/2012 football season, Juventus became the first club in Serie A to own its own stadium, and si The company is therefore exposed to risks related to the structure of the stadium and the management of the stadium, a reduction of supporters and played matches would have a negative effect on Juventus's financial positive.

Juventus Football Club - Behavior of the public and risks connected to the no-fault liability of football clubs Under current regulations, football clubs have a no-fault liability in relation to certain acts of their registered play Following these events, the need to consolidate security measures during home matches could arise, with additional contents of the co

Juventus Football Club - Risks connected to any unlawful behavior of registered players

Given current sports regulations on football clubs? liabilities regarding the behavior of their players, the possibil

Juventus Football Club - Risks connected to fluctuations in interest rates and exchange rates

Juventus uses various forms of funding to assure the cash flow needed for its business. These include credit lir Juventus conducts almost all its purchase and sale transactions in euro. As a result, the company is not expose Juventus Football Club - Risks connected to Financial Fair Play and compliance with economic and financial parameters. A European-wide licensing system is in place for the admission of football clubs to the club competitions organical Fair Play is based on the break-even result, according to which clubs can participate in European confrom the 2015/2016 season, the FIGC has launched policies aimed at the introduction of Financial Fair Play all The company has obtained a UEFA license and the National License to play in championships for the 2015/2016.

Juventus Football Club - Risks connected to the outcome of pending litigation

With the assistance of its legal advisers, the company manages and constantly monitors all current disputes an Future negative effects, both minor and major, on Juventus? the results of operations, financial position and ca

Juventus Football Club? Risks connected to tax litigation

Considering the specific nature of the football industry and in particular transactions regulating the Transfer C						
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