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Cushman & Wakefield

 (69.27% of share capital through EXOR S.A.)

The data presented and commented on below is taken from C&W Group's consolidated accounting data as of September 30, 2012. In order to correctly interpret C&W Group's performance, it should be noted that a significant portion of C&W Group's revenues is derived from the sale of real estate.

Operating income (A)
Operating income (B)
Operating income (C)
Operating income (D)
Operating income (E)
Operating income (F)
Operating income (G)
Operating income (H)
Operating income (I)
Operating income (J)
Operating income (K)
Operating income (L)
Operating income (M)
Operating income (N)
Operating income (O)
Operating income (P)
Operating income (Q)
Operating income (R)
Operating income (S)
Operating income (T)
Operating income (U)
Operating income (V)
Operating income (W)
Operating income (X)
Operating income (Y)
Operating income (Z)

In the first three quarters of 2012, C&W Group continued executing key initiatives of its long-term strategic plan. Additionally, CIS's recent acquisition of the third-party client services business of Cousins Properties will provide additional revenue. In addition, C&W Group achieved a number of other successes across its regions and service lines, including the following:

- Completed the two largest office leases in San Francisco to date. Represented Salesforce.com in the acquisition of the iconic British brand Burberry on the pre-lease of 127,000 square feet office space in one of the world's largest office buildings.
- Arranged a \$610 million sale of Boston's 100 Federal Street Tower on behalf of Bank of America, which was the largest sale of a commercial building in the United States this year.
- Completed two of the largest transactions in Hong Kong this year, including the sale of Monetary Court, a 1.05-million-square-foot office building.
- Acquired its third asset for the PUL Retail Fund - a 100 percent occupied retail property in France.
- Ranked No. 3 in National Real Estate Investor's Top Brokerages survey.
- Won the Real Estate Board of New York's Most Ingenious Deal of the Year Award for arranging Condé Nast's acquisition of the iconic British brand Burberry.
- Arranged the \$230 million senior mortgage loan for 100 Church Street, a 1.05-million-square-foot office building.
- Represented luxury retailers Burberry and Tom Ford in establishing flagship stores in Hong Kong and London.
- As part of our global alignment initiative, we reinforced our commitment to the iDesk by establishing the iDesk in London.
- Advised The Crown Estate on the £87 million purchase of BAFIA Headquarters in London, and opened new offices in Brisbane, Australia; Ahmedabad, India; Ulaanbaatar, Mongolia; and added an office in London.

With respect to its financial performance for the first nine months of 2012, gross revenues decreased 0.8%, or \$10.3 million, from \$1.2 billion in 2011. For the nine months ended September 30, 2012, gross revenues, which include reimbursed costs ? managed properties and other costs, decreased \$49.3 million, or 4.1%, from \$1.2 billion in 2011. Net revenues, which exclude reimbursed costs ? managed properties and other costs, decreased \$49.3 million, or 4.1%, from \$1.2 billion in 2011. The year-over-year decrease in revenue performance throughout 2012, as compared with 2011, is largely attributable to the impact of foreign exchange rates.

Despite these macroeconomic issues, the Company's revenue pipeline at September 30, 2012 supports approximately \$1.2 billion in 2012 revenue. The following presents the breakdown of gross and net revenues by geographical area:

Operating income (A)
Operating income (B)
Operating income (C)
Operating income (D)
Operating income (E)
Operating income (F)
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Operating income (V)
Operating income (W)
Operating income (X)
Operating income (Y)
Operating income (Z)

For the first nine months of 2012, C&W Group's global service lines, including Leasing, CIS, Capital Markets, and Real Estate Services, generated a total of \$1.2 billion in gross revenues. From a service line perspective, the decline in net revenues for the nine months ended September 30, 2012 was primarily due to the impact of foreign exchange rates. Commission expense decreased \$13.7 million, or 3.7%, to \$356.6 million for the nine months ended September 30, 2012. Cost of services sold increased \$7.8 million, or 12.1%, to \$72.5 million for the nine months ended September 30, 2012. Operating expenses for the nine months ended September 30, 2012 decreased \$18.8 million, or 2.9%, to \$620.3 million. At the operating income level, C&W Group's results decreased by \$24.6 million, to an operating income of \$6.3 million. Other expenses, net (which are not included in operating results) decreased \$3.2 million, or 40.5%, to \$4.7 million. Interest expense, net decreased \$7.4 million, or 54.0%, to \$6.3 million, for the first nine months of 2012, as compared with \$13.7 million in 2011. The decrease in operating income, partially offset by improvements in other expenses, net and interest expense, resulted in a net loss of \$17.2 million for the first nine months of 2012. Income tax provision decreased \$1.7 million, or 11.9%, to \$12.6 million for the first three quarters of 2012, as compared with \$14.3 million in 2011. As a result of the above factors, the loss attributable to owners of the parent increased by \$12.1 million to \$17.2 million for the first nine months of 2012. C&W Group's net financial position decreased \$42.8 million to a negative \$123.3 million (principally debt in excess of equity) at September 30, 2012. C&W Group remains focused on achieving its goals, and looks forward to the fourth quarter of 2012 expecting a recovery in revenue performance. For the third quarter of 2012, gross revenues decreased 6.3%, or 3.6% excluding the impact of foreign exchange rates. Total operating expenses decreased \$10.8 million, or 4.8%, to \$212.4 million for the quarter ended September 30, 2012. C&W Group's operating income decreased \$10.3 million to \$9.1 million for the three months ended September 30, 2012. Interest expense increased \$1.0 million due to higher average debts, while the income tax provision decreased \$1.0 million. Periodi correlati:

FY 12
FY 11

