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Risks and uncertainties

FCA

Risks related to the Group's business, strategy and operations

FCA- If vehicle shipment volumes deteriorate, particularly shipments of the Group's pickup trucks and larger SUVs. As is typical for an automotive manufacturer, the Group has significant fixed costs and, therefore, changes in vehicle shipment volumes can significantly affect profitability. Further, profitability in the U.S., Canada, Mexico and Caribbean islands (NAFTA), a region which contributed significantly to the Group's revenue, is highly sensitive to changes in vehicle shipment volumes. The Group's dependence within the NAFTA region on pickup trucks and larger SUVs remained high in 2018 as well as in 2019. Moreover, the Group tends to operate with negative working capital as it generally receives payment for vehicle shipments in advance of the shipment. FCA - The Group's businesses are affected by global financial markets and general economic and other conditions. The Group's results of operations and financial position may be influenced by various macroeconomic factors. In general, the automotive sector has historically been subject to highly cyclical demand and tends to reflect the general economic conditions. In addition to slow economic growth or recession, other economic circumstances, such as increases in energy prices, can also affect the automotive sector. The Group is also subject to risks inherent to operating globally, including those related to:

- exposure to local political conditions;
- import and/or export restrictions;
- multiple tax regimes, including regulations relating to transfer pricing and withholding and other taxes and duties;
- compliance with applicable anti-corruption laws;
- foreign investment and/or trade restrictions or requirements (including tariffs), foreign exchange controls and other trade barriers;
- the introduction of more stringent laws and regulations.

The Group is particularly susceptible to these risks in the emerging markets where it operates, including Turkey and Brazil. For instance, on June 23, 2016, a majority of voters in a national referendum in the United Kingdom (UK) voted to leave the European Union (EU). Although FCA does not believe Brexit, including a no-deal Brexit, would have a direct material impact on its operations, it could have an indirect impact. Additionally, in recent years, certain member countries of the European Union have implemented austerity measures which could impact the automotive sector. New or revised agreements between the U.S. and its trading partners may also impact our business, in particular with respect to trade tariffs. There has been a recent and significant increase in activity and speculation regarding tariffs and duties between the U.S. and other countries. In addition, FCA and other Brazilian taxpayers have recently had significant disputes with the Brazilian tax authorities. While FCA believes that it is more likely than not that there will be no significant impact from these disputes, given the complexity of the tax system in Brazil, there is a risk that the resolution of these disputes could have a material impact on the Group's financial performance. FCA - The Group may be unsuccessful in efforts to increase the growth of some of the brands that it believes have the potential for growth. The volume growth and margin expansion strategies reflected in Group's business plan include the renewal of existing products and the development of new products. These strategies have required and will continue to require significant investments in products, powertrains, production facilities and other assets. FCA - Future performance depends on the Group's ability to offer innovative, attractive products.

The Group's success depends on, among other things, its ability to develop innovative, high-quality products that meet the needs of consumers. The Group may not be able to effectively compete with other automakers with regard to electrification, autonomous driving and other emerging technologies. In addition, as a result of the extended product development cycle and inherent difficulty in predicting consumer preferences, the Group may not be able to develop products that contain desirable technologies and are attractive to and accepted by consumers. The failure to develop and offer innovative, attractive and relevant products on a timely basis that compare favorably to those of other automakers could have a material impact on the Group's financial performance. FCA - Laws, regulations and governmental policies, including those regarding increased fuel efficiency requirements, may have a material impact on the Group's business. As the Group seeks to comply with government regulations, particularly those related to fuel efficiency, vehicle emissions and other environmental requirements, the Group expects the number and scope of these regulatory requirements, along with the costs associated with compliance, to increase. In addition, fuel efficiency regulations have increased in several markets. For example, in September 2017, China implemented new fuel efficiency requirements for light-duty vehicles. FCA - The Group is subject to diesel emissions investigations by several government agencies and to a number of lawsuits. On January 10, 2019, FCA announced that FCA US reached final settlements on civil, environmental and consumer protection claims related to diesel emissions. FCA remains subject to diesel emissions-related investigations by the U.S. Securities and Exchange Commission and other regulatory authorities. The Group has also received inquiries from other regulatory authorities in a number of jurisdictions as they examine the Group's compliance with applicable laws and regulations. In Europe, the group has been working with the Italian Ministry of Transport (MIT) and the Dutch Vehicle Regulator. In addition, at the request of the French Consumer Protection Agency, the Juge d'Instruction du Tribunal de Grande Instance de Paris is investigating the Group's compliance with applicable laws and regulations. While FCA believes that it has made meaningful progress in resolving a significant portion of the emissions related claims, there is a risk that the resolution of these claims could have a material impact on the Group's financial performance. Those inquiries and litigation may lead to further enforcement actions, penalties or damage awards, any of which could have a material impact on the Group's financial performance.

FCA - The Group's success largely depends on the ability of the management team to operate and manage the Group's business effectively. The Group's success largely depends on the ability of its senior executives and other members of management to execute the Group's strategy. The Group has developed succession plans that it believes are appropriate, although it is difficult to predict with certainty the future performance of any individual. FCA - The Group may be subject to more intensive competition if other manufacturers pursue consolidations. The Group has for some time advocated for consolidation in the automotive industry due to its view that the industry is overcapacity. FCA - Product recalls and warranty obligations may result in direct costs, and any resulting loss of vehicle sales could have a material impact on the Group's financial performance. FCA and the U.S. automotive industry in general, have experienced a sustained increase in recall activity to address product quality issues. Any costs incurred, or lost vehicle sales, resulting from product recalls could materially adversely affect the Group's financial performance. FCA - The automotive industry is highly competitive and cyclical and the Group may suffer from those factors. Substantially all of the Group's revenues are generated in the automotive industry, which is highly competitive, cyclical and subject to changes in the general condition of the economy. In the automotive business, sales to consumers are cyclical and subject to changes in the general condition of the economy. The automotive industry is also subject to the constant renewal of product offerings through frequent launches of new products. Additionally, global vehicle production capacity exceeds current demand. In the event that industry shipments of vehicles exceed demand, the Group may experience a decline in vehicle sales. FCA - The lack of a captive finance company in certain key markets could place the Group at a competitive disadvantage. The Group's dealers enter into wholesale financing arrangements to purchase vehicles from the Group to hold inventory. Unlike many of its competitors, the Group does not own and operate a controlled finance company dedicated to financing the sale of vehicles.

In the event that FCA establishes a captive financial services company in the U.S., it will be subject to the risks
In other markets, the Group relies on controlled finance companies, joint ventures and commercial relationships
the performance of loans and leases in their portfolio, which could be materially affected by delinquent
wholesale auction values of used vehicles;
higher than expected vehicle return rates and the residual value performance of vehicles they lease; a
fluctuations in interest rates and currency exchange rates.

Any financial services provider, including the Group's joint ventures and controlled finance companies, will also
To the extent that a financial services provider is unable or unwilling to provide sufficient financing at competitive
FCA - Vehicle retail sales depend heavily on affordable interest rates for vehicle financing

In certain regions, including NAFTA, financing for new vehicle sales has been available at relatively low interest
FCA - The Group's business operations and reputation may be impacted by various types of claims, lawsuits, and
The Group is currently subject to claims, lawsuits, investigations and other legal proceedings relating to

FCA - A significant security breach compromising the electronic control systems contained in the Group's vehicles
The Group's vehicles, as well as vehicles manufactured by other original equipment manufacturers (or OEMs)
FCA - A significant malfunction, disruption or security breach compromising the operation of the Group's information

The Group's ability to keep its business operating effectively depends on the functional and efficient operation
A malfunction or security breach that results in a wide or sustained disruption to its business could have a material
In addition to supporting its operations, the Group uses its systems to collect and store confidential and sensitive

The Group's reputation could also suffer in the event of a data breach, which could cause consumers to purchase
FCA - There can be no assurance that the Group will be able to offset the earnings power lost from the expected
On October 22, 2018, FCA announced that it has entered into a definitive agreement with CK Holdings, Ltd., a

If the improvement in the Group's capital position resulting from the sale of Magneti Marelli is not sufficient to cover
FCA - The Group may not be able to adequately protect its intellectual property rights, which may harm its business
The Group's success depends, in part, on its ability to protect its intellectual property rights. If the Group fails to

The laws of some countries in which the Group operates do not offer the same protection of its intellectual property
FCA - The Group's reliance on joint arrangements in certain emerging markets may adversely affect the development
The Group intends to expand its presence in emerging markets, including China and India, through partnerships

For instance the GAC FCA JV locally produces the Jeep Cherokee, Jeep Renegade, Jeep Compass and all-new
The Group's reliance on joint arrangements to enter or expand its presence in these markets may expose it to
FCA - The Group faces risks associated with increases in costs, disruptions of supply or shortages of raw materials

The Group uses a variety of raw materials in its business including steel, aluminum, lead, resin and copper, and
As with raw materials, the Group is also at risk for supply disruption and shortages in parts and components for
Any interruption in the supply or any increase in the cost of raw materials, parts, components and systems could

FCA - Labor laws and collective bargaining agreements with the Group's labor unions could impact its ability to
Substantially all of the Group's production employees are represented by trade unions, are covered by collective
These and other provisions in the Group's collective bargaining agreements may impede its ability to restructure

FCA - The Group is subject to risks associated with exchange rate fluctuations, interest rate changes, credit risk
The Group operates in numerous markets worldwide and is exposed to market risks stemming from fluctuations
The Group uses various forms of financing to cover funding requirements for its industrial activities and for providing

In addition, although the Group manages risks associated with fluctuations in currency and interest rates through
The Group's financial services activities are also subject to the risk of insolvency of dealers and retail consumers
FCA - FCA is a Dutch public company with limited liability, and the shareholders may have rights different from

The rights of FCA's shareholders may be different from the rights of its shareholders governed by the laws of the U.S.
FCA - It may be difficult to enforce U.S. judgments against FCA
FCA is incorporated under the laws of the Netherlands, and a substantial portion of its assets are outside of the

FCA - FCA operates so as to be treated as exclusively resident in the United Kingdom for tax purposes, but the
FCA is not a company incorporated in the United Kingdom (?UK?). Therefore, whether it is resident in the UK for
The test of ?central management and control? is largely a question of fact and degree based on all the circumstances

Although it has been accepted by HMRC that FCA's ?central management and control? is in the UK, it would not
FCA's residence for Italian tax purposes is largely a question of fact based on all circumstances. The Company
Although it has been accepted that its ?central management and control? is in the UK, FCA would be resident in

FCA does not expect a UK exit from the European Union resulting from the referendum held in June 2016 to affect
FCA - If FCA is deemed to not maintain a permanent establishment in Italy, it could experience a material increase
Whether FCA has maintained a permanent establishment in Italy following the Merger (an ?Italian P.E.?) is largely

FCA filed a ruling request with the Italian tax authorities in respect of the continuation of the Fiscal Unit via the
Moreover, the Rulings are not assessments of certain sets of facts and circumstances. Therefore, even though
Risks related to FCA's liquidity and existing indebtedness

FCA - Limitations on the Group's liquidity and access to funding may limit its ability to execute its business strategy
The Group's performance depends on, among other things, its ability to finance debt repayment obligations and
The Group could, therefore, find itself in the position of having to seek additional financing and/or having to restructure

FCA - The Group has significant outstanding indebtedness, which may limit its ability to obtain additional financing
Although it has substantially completed the de-leveraging of its balance sheet this year, the extent of the Group's
it may not be able to secure additional funds for working capital, capital expenditures, debt service requirements

it may need to use a portion of its projected future cash flow from operations to pay principal and interest
it is more financially leveraged than its competitors, which may put it at a competitive disadvantage; and
it may not be able to adjust rapidly to changing market conditions, which may make it more vulnerable

These risks may be exacerbated by volatility in the financial markets, particularly that resulting from perceived
FCA - Restrictive covenants in the debt agreements could limit the Group's financial and operating flexibility

The indentures governing certain of FCA's outstanding public indebtedness, and other credit agreements to which FCA is a party, may:

- incur additional debt;
- make certain investments;
- sell certain assets or merge with or into other companies;
- use assets as security in other transactions;
- and enter into sale and leaseback transactions.

FCA - The Group may be exposed to shortfalls in its pension plans

Certain of the Group's defined benefit pension plans are currently underfunded. As of December 31, 2018, defined benefit pension plans had a deficit of \$1.1 billion. The Group's pension funding obligations may increase significantly if the investment performance of plan assets is poor. To determine the appropriate level of funding and contributions to its defined benefit plans, as well as the investment performance of plan assets, the Group uses actuarial assumptions. Any reduction in the discount rate or the value of plan assets, or any increase in the present value of obligations, may result in a significant increase in the Group's pension funding obligations.

Risks related to FCA's common shares

FCA - The maintenance of two exchange listings may adversely affect liquidity in the market for FCA's common shares. FCA's common shares are listed on the New York Stock Exchange (NYSE) and the London Stock Exchange (LSE).

FCA - The loyalty voting structure may affect the liquidity of FCA's common shares and reduce the common shares' trading price.

FCA's loyalty voting structure may limit the liquidity of its common shares and adversely affect the trading price of its common shares. The loyalty voting structure is designed to discourage hostile takeovers and, conversely, to encourage the company to be acquired.

FCA - The loyalty voting structure may make it more difficult for shareholders to acquire a controlling interest, which may affect the company's ability to raise capital.

The provisions of FCA's articles of association which establish the loyalty voting structure may make it more difficult for shareholders to acquire a controlling interest, which may affect the company's ability to raise capital.

As a result of the loyalty voting structure, a relatively large proportion of its voting power could be concentrated among a small number of shareholders.

FCA - There may be potential Passive Foreign Investment Company tax considerations for U.S. Shareholders. Shares of FCA stock held by a U.S. holder would be stock of a passive foreign investment company (PFIC) for U.S. federal income tax purposes.

While the Group believes that shares of its stock are not stock of a PFIC for U.S. federal income tax purposes, the tax consequences of the loyalty voting structure are uncertain.

No statutory, judicial or administrative authority directly discusses how the receipt, ownership, or disposition of FCA's special voting shares may affect the tax consequences of the loyalty voting structure.

The fair market value of the Group's special voting shares, which may be relevant to the tax consequences, is uncertain. The tax treatment of the loyalty voting structure is unclear and shareholders are urged to consult their tax advisors.

FCA - Tax may be required to be withheld from dividend payments

Although the UK and Dutch competent authorities have ruled that FCA should be treated as solely resident in the UK, the Group is not certain that Dutch or Italian withholding taxes will not be imposed on future dividends or distributions with respect to FCA's common shares.

PARTNERRE

Risks related to PartnerRe's business, strategy and operations

PartnerRe - The volatility of the reinsurance business that PartnerRe underwrites will result in volatility of its earnings and cash flows. PartnerRe exposes itself to significant risks that are of a size that can impact its financial strength or regulatory compliance.

- Natural catastrophe risk;
- Long tail reinsurance risk;
- Market risk;
- Interest rate risk;
- Default and credit spread risk;
- Trade credit underwriting risk;
- Longevity risk;
- Pandemic risk;
- Agriculture risk; and
- Mortgage reinsurance risk.

Most of these risks can accumulate to the point that they exceed a year's worth of earnings and potentially adversely affect PartnerRe's financial strength and regulatory compliance.

PartnerRe - The catastrophe business that PartnerRe underwrites will result in volatility of its earnings and cash flows. Catastrophe losses result from events such as windstorms, hurricanes, tsunamis, earthquakes, floods, hailstorms, and other natural disasters.

This is likely to result in substantial volatility in PartnerRe's financial results significant net losses to shareholders. PartnerRe - If actual losses exceed PartnerRe's estimated loss reserves, its net income and capital position will be adversely affected.

PartnerRe's success depends upon its ability to accurately assess the risks associated with the businesses that it underwrites. PartnerRe's estimates and judgments are based on numerous factors and may be revised as additional experience is gained.

Through various acquisitions, PartnerRe assumed certain asbestos and environmental exposures through its acquisition of certain reinsurance companies. PartnerRe - Given the inherent uncertainty of models, the usefulness of PartnerRe's proprietary and third-party catastrophe models is uncertain.

PartnerRe uses its own proprietary catastrophe models and third-party vendor analytic and modeling capabilities. For example, catastrophe models that simulate loss estimates based on a set of assumptions are important tools for estimating PMLs. Each modeling assumption or un-modeled risk introduces uncertainty into PML estimates that management must consider.

These uncertainties can include, but are not limited to, the following:

- The models do not address all the possible hazard characteristics of a catastrophe peril (e.g. the precise location, timing, and severity of the event);
- The models may not accurately reflect the true frequency of events;
- The models may not accurately reflect a risk's vulnerability or susceptibility to damage for a given event;
- The models may not accurately represent loss potential to reinsurance contract coverage limits, terms, conditions, and exclusions;
- The models may not accurately reflect the impact on the economy of the area affected or the financial strength of the reinsurer.

The Company's PMLs are selected after assessment of multiple third-party vendor model output, internally conducted analyses, and other factors. As a result of these factors and contingencies, PartnerRe's reliance on assumptions and data used to evaluate PMLs is uncertain.

PartnerRe - As a result of changing climate conditions, such as global warming, there may be increases in the frequency and severity of natural disasters. PartnerRe believes, and recent scientific studies have indicated, that the frequency of Atlantic basin hurricanes is increasing.

PartnerRe - PartnerRe's net income may be volatile because certain Life products expose it to reserve and fair value adjustments. The pricing and establishment of reserves for future policy benefits and the valuation of life insurance and annuity contracts are subject to fluctuations arising from, among other factors, changes in interest rates.

Under reinsurance programs covering variable annuity guarantees PartnerRe assumes the risk of guaranteed minimum death benefits. The valuation of these products is subject to fluctuations arising from, among other factors, changes in interest rates.

Adverse changes in market factors and policyholder behavior will have an impact on both life underwriting income and cash flows. In addition, the reserves that PartnerRe has established may be inadequate. If ultimate losses and loss expenses exceed reserves, PartnerRe's net income will be adversely affected.

PartnerRe - PartnerRe relies on a few reinsurance brokers for a large percentage of its business; loss of business from these brokers would have a material adverse effect on PartnerRe's financial strength and regulatory compliance.

PartnerRe produces its business both through brokers and through direct relationships with insurance company
PartnerRe - PartnerRe is exposed to credit risk relating to its reinsurance brokers and cedants
In accordance with industry practice, PartnerRe may pay amounts owed under its reinsurance policies to broke
PartnerRe - If PartnerRe is downgraded by rating agencies, its standing with brokers and customers could be n
Third party rating agencies assess and rate the claims paying ability and financial strength of insurers and reins
PartnerRe's financial strength ratings are subject to periodic review as rating agencies evaluate the Company
If the Company's ratings were downgraded, its competitive position in the reinsurance industry may suffer, and
PartnerRe's current financial strength ratings are as follows:

Standard & Poor's
Moody's

The status of any further changes to ratings or outlooks will depend on various factors. PartnerRe can offer no
PartnerRe - PartnerRe may require additional capital in the future, which may not be available or may only be a
PartnerRe's future capital requirements depend on many factors, including regulatory requirements, its ability t
PartnerRe - PartnerRe's investments are subject to interest rate, credit, equity and real estate related risks whi
PartnerRe invests the net premiums it receives unless, or until such time as, it pays out losses and/or until they
PartnerRe is exposed to significant financial and capital market risks, including changes in interest rates, credit
PartnerRe's fixed maturity portfolio is primarily invested in high quality, investment grade securities. It also inve
PartnerRe also invests in preferred and common stocks or equity-like securities. The value of these assets fluct
Fluctuations in the fair value of its equity-like investments may reduce PartnerRe's income in any period or year
In addition, PartnerRe invests directly and indirectly in real estate assets, which are subject to overall market co
PartnerRe - foreign currency fluctuations may reduce PartnerRe's net income and its capital levels
Through its multinational reinsurance operations, PartnerRe conducts business in a variety of foreign (non-U.S.)
PartnerRe - PartnerRe may suffer losses due to defaults by others, including issuers of investment securities, r
Issuers or borrowers whose securities PartnerRe holds, reinsurers, clearing agents, clearing houses, joint ventu
PartnerRe - PartnerRe's debt, credit and International Swap Dealers Association (ISDA) agreements may limit
PartnerRe has incurred indebtedness and may incur additional indebtedness in the future. Additionally, it has e
The agreements relating to its debt, letter of credit facilities and ISDA agreements contain various covenants th
If PartnerRe is in default under the terms of these agreements, then it would also be restricted in its ability to de
PartnerRe - If any one of the financial institutions that PartnerRe uses in its operations, including those that par
PartnerRe maintains cash balances significantly in excess of the U.S. Federal Deposit Insurance Corporation in
Those banks may not be able to meet their funding requirements if they experience shortages of capital and liqu
PartnerRe - Operational risks, including human or systems failures, are inherent in PartnerRe's business
Operational risks and losses can result from many sources including fraud, errors by employees, failure to docu
PartnerRe's modeling, underwriting and information technology and application systems are critical to its busin
PartnerRe - Cybersecurity events could disrupt business operations, result in the loss of critical and confidential
PartnerRe is dependent upon the effective functioning and availability of its information technology and applicat
PartnerRe - The loss of key management personnel could adversely affect PartnerRe
PartnerRe's success has depended, and will continue to depend, partly upon its ability to attract and retain ma
PartnerRe believes there are only a limited number of available qualified executives in the business lines in whi
PartnerRe ? The business may be adversely impacted by inflation

Deficit spending by governments in PartnerRe's major markets exposes PartnerRe to heightened risk of inflatio

Risks Related to PartnerRe's Industry

PartnerRe - PartnerRe's profitability is affected by the cyclical nature of the reinsurance industry
Historically, the reinsurance industry has experienced significant fluctuations in operating results due to compet
Although the Company is currently experiencing improving market conditions with increased pricing in most No
PartnerRe - PartnerRe operates in a highly competitive environment
The reinsurance industry is highly competitive and PartnerRe competes with a number of worldwide reinsuranc
The lack of strong barriers to entry into the reinsurance business means that PartnerRe also competes with nev
Competition in the types of reinsurance that PartnerRe underwrites is based on many factors, including the per
Further, insurance-linked securities and derivative and other non-traditional risk transfer mechanisms and altern
The level of competition is determined by supply of and demand for capacity. Demand is determined by client b
All of the above factors may adversely affect PartnerRe's profitability and results of operations in future periods

Legal and Regulatory Risks

PartnerRe - Political, regulatory, governmental and industry initiatives could adversely affect PartnerRe's busin
PartnerRe's reinsurance operations are subject to extensive laws and regulations that are administered and en
It is not possible to predict all future impacts of these types of changes but they could affect the way PartnerRe
In addition, in order to ensure compliance with applicable regulatory requirements or as a result of any investig
Recent government intervention and the possibility of future government intervention have created uncertainty i
PartnerRe believes it is likely there will continue to be increased regulation of, and other forms of government p

- Providing reinsurance capacity in markets and to clients that PartnerRe targets or requiring PartnerRe
- Further restricting PartnerRe's operational or capital flexibility;
- Expanding the scope of coverage under existing policies;
- Regulating the terms of reinsurance policies;
- Adopting further or changing compliance requirements which may result in additional costs which may
- Disproportionately benefiting the companies domiciled in one country over those domiciled in another.

The insurance industry is also affected by political, judicial and legal developments that may create new and ex
PartnerRe - Legal and enforcement activities relating to the insurance industry could affect PartnerRe's busin
The insurance industry has experienced substantial volatility as a result of litigation, investigations and regulato
These investigations have resulted in changes in the insurance and reinsurance markets and industry business

PartnerRe - Emerging claim and coverage issues could adversely affect PartnerRe's business
Unanticipated developments in the law, as well as changes in social and environmental conditions could potentially affect PartnerRe's business
The full effects of these and other unforeseen emerging claim and coverage issues are extremely hard to predict
The insurance industry is also affected by political, judicial and legal developments that may create new and existing risks
PartnerRe - The vote by the U.K. to leave the EU could adversely affect PartnerRe's business
As a result of Brexit, negotiations to determine the terms of the U.K.'s withdrawal from the EU and its future relationship with the EU
Brexit could also lead to legal uncertainty and differing laws and regulations between the U.K., and the EU, and between the U.K. and other countries
PartnerRe - PartnerRe's international business is subject to applicable laws and regulations relating to sanctions and trade restrictions
PartnerRe must comply with all applicable economic sanctions and anti-bribery laws and regulations of the U.S. and other countries
PartnerRe - PartnerRe's international business is subject to applicable laws and regulations relating to data privacy and protection
Regulatory authorities around the world have implemented or are considering a number of legislative changes
The General Data Protection Regulation, which regulates data protection for all individuals within the EU, includes requirements for data controllers and processors to take appropriate measures to protect personal data
As a group operating worldwide, PartnerRe strives to comply with all applicable data protection laws and regulations

PartnerRe - PartnerRe is subject to cybersecurity risks and may incur increasing costs in an effort to manage them
The cybersecurity regulatory environment is evolving, and the related costs and resources required for compliance are increasing
Among the requirements are the maintenance of a cybersecurity program with governance controls, risk-based assessments, and incident response plans
Taxation Risks
PartnerRe - Changes in PartnerRe's effective income tax rate could affect its results of operations
PartnerRe's effective income tax rate could be adversely affected in the future by net income being lower than expected
In addition, the determination of PartnerRe's provisions for income taxes requires significant judgment, and the determination of the amount of tax expense is subject to audit by tax authorities
PartnerRe - The U.S. Tax Cuts and Jobs Act could materially and negatively impact PartnerRe's business, financial results and cash flows
The U.S. Tax Cuts and Jobs Act (the "TCJA") was signed into law on December 22, 2017. In addition to reducing the corporate income tax rate from 35% to 21%, the TCJA also includes provisions that will reduce the tax rate on dividends received by U.S. corporations from 15% to 20% starting in 2018
PartnerRe - If PartnerRe's non-U.S. operations become subject to U.S. income taxation, its net income will decrease
PartnerRe believes that the Company itself and its non-U.S. subsidiaries, other than certain business sourced back to the U.S., are not currently subject to U.S. income taxation
In addition, legislation regarding the scope of non-U.S. entities and operations subject to U.S. income tax has been introduced in the U.S. Congress

CNH INDUSTRIAL
Risks related to the business, strategy and operations
CNH Industrial - Global economic conditions impact the business
The Group's results of operations and financial position are and will continue to be influenced by macroeconomic conditions
Economic conditions vary across regions and countries, and demand for the Group's products and services generally varies with economic activity
CNH Industrial - The Group is exposed to political, economic and other risks beyond its control as a result of operating in a global market
The Group manufactures and sells products and offers services in several continents and numerous countries and is subject to risks such as:
• changes in laws, regulations and policies that affect, among other things:
• import and export duties and quotas;
• currency restrictions;
• the design, manufacture and sale of the Group's products, including, for example, engine emissions restrictions;
• interest rates and the availability of credit to the Group's dealers and customers;
• property, contract rights and intellectual property;
• where, to whom and what types of products may be sold, including new or additional trade or economic barriers;
• taxes;
• regulations from changing world organization initiatives and agreements;
• changes in the dynamics of the industries and markets in which the Group operates;
• labor disruptions;
• disruption in the supply of raw materials and components, including rare materials (the latter might be subject to export controls);
• changes in governmental debt relief and subsidy program policies in certain significant markets such as China;
• withdrawal from or changes to trade agreements or trade terms, negotiation of new trade agreements;
• war, civil unrest and terrorism.

In recent years, terrorist attacks have occurred around the world, leading to personal safety anxieties and political instability
There can be no guarantee that the Group will be able to quickly and completely adapt its business model to changes in the global market
CNH Industrial - Reduced demand for equipment would reduce the Group's sales and profitability
The agricultural equipment market is influenced, in particular, by factors such as:
• the price of agricultural commodities and the ability to competitively export agricultural commodities;
• the profitability of agricultural enterprises, farmers' income and their capitalization;
• the demand for food products; and
• agricultural policies, including aid and subsidies to agricultural enterprises provided by governments around the world

In addition, unfavorable climatic conditions, especially during the spring, a particularly important period for general construction activity
The construction equipment market is influenced, in particular, by factors such as:
• public infrastructure spending; and
• new residential and non-residential construction; and
• capital spending in oil and gas and, to a lesser extent, in mining.

The commercial vehicles market is influenced, in particular, by factors such as:
• changes in global market conditions, including the level of interest rates;
• changes in levels of business investment, including timing of fleet renewals; and
• public infrastructure spending.

The above factors can significantly influence the demand for agricultural and construction equipment, as well as the Group's financial results
CNH Industrial - The Group depends on suppliers for raw materials, parts and components
The Group relies upon suppliers for raw materials, parts and components that it requires to manufacture its products
The Group uses a variety of raw materials in its businesses, including steel, aluminum, lead, resin and copper
CNH Industrial - Competitive activity, or failure by the Group to respond to actions by its competitors, could adversely affect the Group's business
The Group operates in highly competitive global and regional markets. Depending on the particular country, it may face different competitive conditions
CNH Industrial - Costs of ongoing compliance with, or failure to comply with, increasingly stringent environmental regulations could increase the Group's costs
The Group is subject to comprehensive and constantly evolving laws, regulations and policies in numerous jurisdictions
Further, environmental, health and safety regulations change from time to time, as may related interpretations and enforcement
CNH Industries - Changes in government monetary or fiscal policies may negatively impact the group's results

Most countries where the Group's products and services are sold have established central banks to regulate m
CNH Industrial ? The Group's future performance depends on its ability to innovate and on market acceptance
The success of the Group's businesses depends on their ability to maintain or increase their market share in e
CNH Industrial ? The Group's existing operations and expansion plans in emerging markets could entail signific
The Group's ability to grow its businesses depends to an increasing degree on its ability to increase market sh
CNH Industrial ? The Group is subject to extensive anti-corruption and antitrust laws and regulations
Due to the global scope of the Group's operations, it is subject to many laws and regulations that apply to its o
CNH Industrial ? The Group may be adversely affected by the UK vote to leave the European Union (Brexit)
In a June 23, 2016 referendum, the United Kingdom (?U.K.?) voted to terminate the U.K.'s membership in the
Brexit could adversely affect U.K., European or worldwide economic and market conditions more broadly and c
CNH Industrial is organized as a Dutch company but it is considered resident in the U.K. for U.K. tax purposes.
CNH Industrial - Dealer equipment sourcing and inventory management decisions could adversely affect the G
The Group sells its products primarily through independent dealers and is subject to risks relating to their inven
CNH Industrial - The Group may not be able to realize anticipated benefits from any acquisitions and, further, c
The Group has engaged in the past, and may engage in the future, in mergers and acquisitions or enter into, ex

- technological and product synergies, economies of scale and cost reductions not occurring as expected
- unexpected liabilities;
- incompatibility of operating information or other systems;
- unexpected changes in laws;
- inability to retain key employees;
- protecting intellectual property rights;
- inability to source certain products or components (or the cost thereof);
- significant costs associated with terminating or modifying alliances; and
- problems in retaining customers and integrating operations, services, personnel, and customer bases.

If problems or issues were to arise among the parties to one or more strategic alliances for managerial, financial
CNH Industrial ? The Group's business operations may be adversely impacted by various types of claims, laws
The Group is involved in pending litigation and investigations on a wide range of topics, including dealer and su
CNH Industrial ? A cybersecurity breach could interfere with the Group's operations, compromise confidential i
The Group relies upon information technology systems and networks in connection with a variety of its busines
While the Group actively manages information technology security risks within its control through security meas
A failure or breach in security, whether of the Group's systems and networks or those of third parties on which
CNH Industrial - Changes in privacy laws could disrupt the Group's business

The Group is also subject to various laws regarding privacy and the protection of personal information. The reg
CNH Industrial ? The Group faces risks associated with its employment relationships
In many countries where the Group operates, its employees are protected by laws and/or collective labor agree
CNH Industrial - The ability to execute its strategy is dependent upon the Group's ability to attract, motivate an
The Group's ability to compete effectively, to manage its business effectively and to expand its business deper

CNH Industrial ? The Group's business may be affected by unfavorable weather conditions, climate change or
Poor, severe or unusual weather conditions caused by climate change or other factors, particularly during the p
In addition, natural disasters, pandemic illness, terrorist attacks or violence, equipment failures, power outages,
Furthermore, the potential physical impacts of climate change on the Group's facilities, suppliers and customer
CNH Industrial - Changes in demand for food and alternate energy sources could impact the Group's revenues
Changing worldwide demand for farm outputs to meet the world's growing food and alternative energy demand
CNH Industrial - International trade policies may impact demand for the Group's products and its competitive p
Government policies on international trade and investment such as sanctions, import quotas, capital controls or

Financial risks

CNH Industrial ? difficulty in obtaining financing or refinancing existing debt could impact the Group's financial
The Group's future performance will depend on, among other things, its ability to finance debt repayment oblig
The Group's ability to access the capital markets or other forms of financing and related costs are highly deper
CNH Industrial ? The Group is subject to exchange rate fluctuations, interest rate changes and other market ris
The Group operates in numerous markets worldwide and is exposed to market risks stemming from fluctuations
The Group uses various forms of financing to cover the funding requirements of its Industrial Activities and for f
Although the Group seeks to manage its currency risk and interest rate risk, including through hedging activities
The Group also faces risks from currency devaluations. Currency devaluations result in a diminished value of fu

CNH Industrial ? Because Financial Services provides financing for a significant portion of the Group's sales w
Negative economic conditions can have an adverse effect on the financial industry in which Financial Services
CNH Industrial ? An increase in delinquencies or repossessions could adversely affect the results of Financial S
Fundamental in the operation of Financial Services is the credit risk associated with its customers/borrowers. T
In addition, although Financial Services evaluates and adjusts its allowance for credit losses related to past due

CNH Industrial ? New regulations or changes in financial services regulations could adversely impact the Group
Financial Services? operations are highly regulated by governmental authorities in the locations where it operat
CNH Industrial ? The Group may be exposed to shortfalls in its pension plans
At December 31, 2018, the funded status for the Group's defined benefit pension and other post-employment l
To the extent that the Group's obligations under a plan are unfunded or underfunded, it will have to use cash fl
CNH Industrial ? The Group has significant outstanding indebtedness, which may limit its ability to obtain additi

As of December 31, 2018, the Group had an aggregate of \$24,543 million (including \$19,358 million relating to
the Group may not be able to secure additional funds for working capital, capital expenditures, debt se
the Group may need to use a portion of its projected future cash flow from operations to pay principal
the Group may be more financially leveraged than some of its competitors, which could put it at a com
the Group may not be able to invest in the development or introduction of new products or new busines
the Group may not be able to adjust rapidly to changing market conditions, which may make it more vul
the Group may not be able to access the capital markets on favorable terms, which may adversely affe

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- the Group may not be able to access the capital markets on favorable terms, which may adversely affe

These risks are exacerbated by the ongoing volatility in the financial markets, in part resulting from perceived stress in the financial markets. CNH Industrial's Restrictive covenants in the Group's debt agreements could limit its financial and operating flexibility. The agreements governing the Group's outstanding debt securities and other credit agreements to which it is a party may require the Group to incur additional indebtedness by certain subsidiaries; make certain investments; enter into certain types of transactions with affiliates; sell or acquire certain assets or merge with or into other companies; and/or use assets as security in other transactions.

Although the Group does not believe any of these covenants materially restrict its operations currently, a breach of any of these covenants could have a material adverse effect on the Group's financial condition, results of operations and cash flows.

Other risks
CNH Industrial is a company that is resident in the U.K. for tax purposes. CNH Industrial is not incorporated in the U.K.; therefore, in order to be resident in the U.K. for tax purposes, CNH Industrial's central management and control is in the U.K., CNH Industrial is considered to be resident in the U.K. for tax purposes. CNH Industrial does not expect Brexit to affect its tax residency in the U.K.; however, it is unable to predict with certainty the effect of Brexit on CNH Industrial's residence for Italian tax purposes is also largely a question of fact based on all the circumstances.

Tax
CNH Industrial may be required to be withheld from dividend payments. Although the U.K. and Dutch competent authorities have ruled that CNH Industrial should be treated as solely resident in the U.K. for tax purposes, should withholding taxes be imposed on future dividends or distributions with respect to CNH Industrial common shares, this could have a material adverse effect on the Group's financial condition, results of operations and cash flows.

Income taxes
The Group may incur additional tax expense or become subject to tax exposure. The Group is subject to income taxes in many jurisdictions around the world. Its tax liabilities are dependent upon the results of its operations in these jurisdictions. CNH Industrial's tax liabilities are dependent upon the results of its operations in these jurisdictions.

Liquidity
The maintenance of two exchange listings may adversely affect liquidity in the market for CNH Industrial common shares. The dual listing of CNH Industrial's common shares on the NYSE and the MTA may split trading between the two exchanges, which could result in lower trading volumes and volatility in the market for CNH Industrial common shares.

Liquidity
The loyalty voting structure may affect the liquidity of the Company's common shares and restrict the ability of the Company's shareholders to exercise their voting rights. The loyalty voting structure may prevent or frustrate attempts by the Company's shareholders to elect directors or to take other corporate actions.

FERRARI

Risks Related to the business, strategy and operations

Brand
Ferrari may not succeed in preserving and enhancing the value of the Ferrari brand, which it depends upon for its success. Ferrari's financial performance is influenced by the perception and recognition of the Ferrari brand, which, in turn, is influenced by the success of its Formula 1 racing team.

Brand
Ferrari's brand image depends in part on the success of its Formula 1 racing team. The prestige, identity, and appeal of the Ferrari brand depend in part on the continued success of the Scuderia Ferrari Formula 1 racing team.

Technology
If Ferrari is unable to keep up with advances in high performance car technology, its brand and competitive position may suffer. Performance cars are characterized by leading-edge technology which is constantly evolving. In particular, advanced technologies such as hybrid and electric powertrains are being developed and applied to high performance cars.

Brand
If its car designs do not appeal to clients, Ferrari's brand and competitive position may suffer. Design and styling are an integral component of Ferrari's models and of its brand. Its cars have historically been characterized by distinctive design and styling.

Brand
The value of the Ferrari brand depends in part on the automobile collector and enthusiast community. An important factor in the connection of clients to the Ferrari brand is Ferrari's strong relationship with the global collector and enthusiast community.

Brand
Ferrari's business is subject to changes in client preferences and trends in the automotive and luxury goods industries. Ferrari's continued success depends in part on its ability to originate and define product and trends in the automotive and luxury goods industries.

Competition
Ferrari faces competition in the luxury performance car industry. Furthermore, this risk is particularly pronounced as Ferrari expands in accordance with its strategy into adjacent product categories and markets.

Competition
Demand for luxury goods, including luxury performance cars, is volatile, which may adversely affect Ferrari's business. Volatility of demand for luxury goods, in particular luxury performance cars, may adversely affect Ferrari's business.

Competition
Ferrari faces competition in all product categories and markets in which it operates. It competes with other international luxury performance car manufacturers.

Competition
Ferrari's growth strategy exposes it to risks. Ferrari's growth strategy includes a controlled expansion of its sales and operations, including the launching of new product lines and the opening of new retail stores.

Competition
Ferrari's growth depends on the continued success of its existing cars, as well as the successful design and introduction of new cars. Ferrari's growth strategy may expose it to new business risks that it may not have the expertise, capability or resources to manage.

Competition
Ferrari plans to redesign its international network footprint and skill set. It also plans to open additional retail stores in new markets. Consumer demand and behavior, as well as tastes and purchasing trends may differ in these markets, and as a result, Ferrari's international expansion plans may be unsuccessful.

Competition
The low volume strategy may limit potential profits, and if volumes increase Ferrari's brand exclusivity may be diluted. A key to the appeal of the Ferrari brand and its marketing strategy is the aura of exclusivity and the sense of luxury.

Competition
On the other hand, Ferrari's current growth strategy contemplates a measured but significant increase in car sales. In pursuit of its strategy, Ferrari may be unable to maintain the exclusivity of the brand. If it is unable to balance the need for growth with the need to maintain the exclusivity of the brand, Ferrari's brand value may be adversely affected.

Ferrari - Ferrari's business is primarily affected by the UK determination to leave the European Union (Brexit) and the UK's membership to the European Union (Brexit). Ferrari operates in a number of growth and emerging markets, both directly and through its dealers and it has a significant exposure to growth and emerging countries, in particular in China, but also more generally in Europe. Ferrari's exposure to growth and emerging countries is likely to increase, as it pursues expanded sales in such markets. Maintaining and strengthening its position in these growth and emerging markets is a key component of Ferrari's business strategy.

Ferrari - Ferrari may be adversely affected by the UK determination to leave the European Union (Brexit) and the UK's membership to the European Union (Brexit).

Ferrari - Ferrari's success depends largely on the ability of its current management team to operate and manage the company's business.

Ferrari - Ferrari relies on its dealer network to provide sales and services.

Ferrari does not own its dealers and virtually all of its sales are made through its network of dealerships located in various countries.

Ferrari's growth strategy also depends on its ability to attract a sufficient number of quality new dealers to sell its cars.

Ferrari depends on its suppliers, many of which are single source suppliers; and if these suppliers fail to provide components in a timely manner or at the level of quality necessary to meet its requirements, Ferrari's business could be adversely affected.

Ferrari cannot guarantee that it will be able to maintain access to these raw materials, and in some cases this access may be restricted or unavailable.

As with raw materials, Ferrari is also at risk of supply disruption and shortages in parts and components it purchases from its suppliers.

In the past, Ferrari has replaced certain suppliers because they failed to provide components that met its quality requirements.

Changes in Ferrari's supply chain have in the past resulted and may in the future result in increased costs and reduced margins.

More, if Ferrari's suppliers fail to provide components in a timely manner or at the level of quality necessary to meet its requirements, Ferrari's business could be adversely affected.

Ferrari - Ferrari depends on its manufacturing facilities in Maranello and Modena.

Ferrari assembles all of the cars that it sells and manufactures, and all of the engines it uses in its cars and sells.

In the event that it were unable to continue production at either of these facilities or it became uneconomic for it to do so, Ferrari's business could be adversely affected.

Maranello and Modena are located in the Emilia-Romagna region of Italy which has the potential for seismic activity.

Ferrari - Ferrari relies on its licensing and franchising partners to preserve the value of its licenses and the franchise agreements.

Ferrari currently has multi-year agreements with licensing partners for various Ferrari-branded products in the sports and entertainment sectors.

Ferrari - Ferrari depends on the strength of its trademarks and other intellectual property rights.

Ferrari believes that its trademarks and other intellectual property rights are fundamental to its success and management.

Ferrari - Third parties may claim that Ferrari infringes their intellectual property rights.

Ferrari believes that it holds all the rights required for its business operations (including intellectual property rights).

Ferrari - Revenues from Formula 1 activities may decline and related expenses may grow.

Revenues from Ferrari's Formula 1 activities depend principally on the income from its sponsorship agreements.

If Ferrari is unable to renew its existing sponsorship agreements or if it enters into new or renewed sponsorship agreements on less favorable terms, its revenues could be adversely affected.

In addition, extensive talks were held in 2018 and are continuing among the owners of the Formula 1 business.

Ferrari - Engine production revenues are dependent on Maserati's ability to sell its cars.

Ferrari produces V8 and V6 engines for Maserati. It has a multi-year arrangement with Maserati to provide V6 engines for Maserati.

Ferrari - Ferrari faces risks associated with its international operations, including unfavorable regulatory, political and economic conditions.

Ferrari currently has international operations and subsidiaries in various countries and jurisdictions in Europe, North America, China and other emerging markets.

- conforming its cars to various international regulatory and safety requirements where its cars are sold;
- difficulty in establishing, staffing and managing foreign operations;
- difficulties attracting clients in new jurisdictions;
- foreign government taxes, regulations and permit requirements, including foreign taxes that it may not be able to recover;
- fluctuations in foreign currency exchange rates and interest rates, including risks related to any interest rate derivatives that it may hold;
- its ability to enforce its contractual and intellectual property rights, especially in those foreign countries where it does not have a strong legal presence;
- European Union and foreign government trade restrictions, customs regulations, tariffs and price or exchange controls;
- foreign labor laws, regulations and restrictions;
- preferences of foreign nations for domestically produced cars;
- changes in diplomatic and trade relationships;
- political instability, natural disasters, war or events of terrorism; and
- the strength of international economies.

If Ferrari fails to successfully address these risks, many of which it cannot control, its business, operating results and financial performance could be adversely affected.

Ferrari - New laws, regulations, or policies of governmental organizations regarding increased fuel economy requirements could result in increased costs and reduced margins.

Ferrari is subject throughout the world to comprehensive and constantly evolving laws, regulations and policies regarding environmental protection.

Current European legislation limits fleet average greenhouse gas emissions for new passenger cars. Due to its fleet composition, Ferrari's fleet average emissions are currently above the limits.

In the United States, the U.S. Environmental Protection Agency (EPA) and the National Highway Traffic Safety Administration (NHTSA) have issued regulations regarding fleet average emissions.

In the United States, considerable uncertainty is associated with emissions regulations under the current administration.

In the state of California (which has been granted special authority under the Clean Air Act to set its own vehicle emissions standards), Ferrari's fleet average emissions are currently above the limits.

In addition, Ferrari is subject to legislation relating to the emission of other air pollutants such as, among others, nitrogen oxides and particulate matter.

Other governments around the world, such as those in Canada, South Korea, China and certain Middle Eastern countries, have also issued regulations regarding fleet average emissions.

In response to severe air quality issues in Beijing and other major Chinese cities, in 2016 the Chinese government issued regulations regarding fleet average emissions.

Ferrari could lose its status as an SVM in the EU, the United States and other countries if it does not continue to meet the requirements.

Under these existing regulations, as well as new or stricter rules or policies, Ferrari could be subject to sizable fines and penalties.

In the future, the advent of self-driving technology may result in regulatory changes that Ferrari cannot predict.

In September 2017 the Chinese government issued the Administrative Measures on CAFC (Corporate Average Fuel Consumption) for passenger cars.

Ferrari - The introduction of hybrid cars is costly and its long-term success is uncertain.

Ferrari is gradually but rapidly introducing hybrid technology in its cars. In accordance with its strategy, Ferrari has introduced hybrid technology in its cars.

While some of Ferrari's past models, such as LaFerrari and LaFerrari Aperta, have included hybrid technology, Ferrari's current models do not.

In Ferrari's view, this transition to hybrid technology is a core component of its strategy, and it expects that a significant portion of its future sales will be from hybrid cars.

Because hybrid technology is a core component of Ferrari's strategy, and it expects that a significant portion of its future sales will be from hybrid cars, Ferrari's business could be adversely affected if its cars do not perform as expected.

Ferrari - If its cars do not perform as expected Ferrari's ability to develop, market and sell its cars could be harmed.

Ferrari's cars may contain defects in design and manufacture that may cause them not to perform as expected
Ferrari - Car recalls may be costly and may harm Ferrari's reputation
Ferrari has in the past and may from time to time in the future be required to recall its products to address performance issues
Ferrari - Ferrari may become subject to product liability claims, which could harm its financial condition and liquidity
Ferrari may become subject to product liability claims, which could harm its business, operating results and financial condition
Ferrari - Ferrari is exposed to risks in connection with product warranties as well as the provision of services
A number of Ferrari's contractual and legal requirements oblige it to provide extensive warranties to its clients, and
There is also a risk that Ferrari will be required to extend the guarantee or warranty originally granted in certain circumstances
Ferrari's insurance coverage may not be adequate to protect Ferrari against all potential losses to which it may be exposed
Ferrari maintains insurance coverage that it believes is adequate to cover normal risks associated with the operation of its business
Ferrari - improper conduct of employees, agents, or other representatives could adversely affect Ferrari's reputation
Ferrari's compliance controls, policies and procedures may not in every instance protect it from acts committed by its employees
Ferrari - A disruption in information technology could compromise confidential and sensitive information
Ferrari depends on its information technology and data processing systems to operate its business, and a significant
Any unauthorized access to in-vehicle IT systems may compromise the car security or the privacy of customers
Ferrari's indebtedness could adversely affect its operations and it may face difficulties in servicing or refinancing its debt
As of December 31, 2018, Ferrari's gross consolidated debt was approximately €1,927 million (which includes debt of its subsidiaries)
Ferrari - Car sales depend in part on the availability of affordable financing
In certain regions, financing for new car sales has been available at relatively low interest rates for several years
Ferrari - Ferrari may not be able to provide adequate access to financing for its dealers and clients, and its financial condition
Ferrari's dealers enter into wholesale financing arrangements to purchase cars from it to hold in inventory or to sell to customers
In most markets, Ferrari relies on controlled finance companies and commercial relationships with third parties, and the performance of loans and leases in their portfolio, which could be materially affected by delinquency rates higher than expected car return rates and the residual value performance of cars they lease; and fluctuations in interest rates and currency exchange rates.

Furthermore, to help fund its retail and wholesale financing business, Ferrari's financial services companies also provide other financial services
Any financial services provider, including Ferrari's controlled finance companies, will face other demands on its capital and liquidity
To the extent that a financial services provider is unable or unwilling to provide sufficient financing at competitive rates, Ferrari's dealer and retail customer financing in Europe are mainly provided through its partnership with FCA EAS
Ferrari - Labor laws and collective bargaining agreements with its labor unions could impact Ferrari's ability to attract and retain employees
All of Ferrari's production employees are represented by trade unions, are covered by collective bargaining agreements, and may be subject to strikes
Ferrari - Ferrari is subject to risks associated with exchange rate fluctuations, interest rate changes, credit risk and other market risks
Ferrari operates in numerous markets worldwide and is exposed to market risks stemming from fluctuations in currency exchange rates
Ferrari seeks to manage risks associated with fluctuations in currency through financial hedging instruments. A significant portion of Ferrari's financial services activities are also subject to the risk of insolvency of dealers and retail clients, as well as changes in tax, tariff or fiscal policies could adversely affect demand for Ferrari's products
Imposition of any additional taxes and levies designed to limit the use of automobiles could adversely affect the demand for Ferrari's cars
The impact of any such tariffs on Ferrari's operations and results is uncertain and could be significant, and it could be required to modify its current operations
Because Ferrari ships and sells its cars in numerous countries, the customs regulations of various jurisdictions may vary and could be subject to change

Risks Related to the Common Shares
Ferrari - the market price and trading volume of Ferrari's common shares may be volatile, which could result in fluctuations in Ferrari's earnings per share
The market price of Ferrari's common shares may be highly volatile and could be subject to wide fluctuations. Such fluctuations may be caused by:
• variations in Ferrari's operating results, or failure to meet the market's earnings expectations;
• publication of research reports about it, the automotive industry or the luxury industry, or the failure of other companies in the automotive industry or the luxury industry;
• departures of any members of Ferrari's management team or additions or departures of other key personnel;
• adverse market reaction to any indebtedness Ferrari may incur or securities it may issue in the future; and
• actions by shareholders;
• changes in market valuations of similar companies;
• changes or proposed changes in laws or regulations, or differing interpretations thereof, affecting Ferrari;
• adverse publicity about the automotive industry or the luxury industry generally, or particularly scandalous events;
• litigation and governmental investigations; and
• general market and economic conditions.

Ferrari - The loyalty voting program may affect the liquidity of Ferrari's common shares and reduce the common shares' trading volume
The implementation of Ferrari's loyalty voting program could reduce the trading liquidity and adversely affect the market price of Ferrari's common shares
The loyalty voting program is designed to encourage shareholders to participate in the loyalty voting program and to reduce the number of shares that are not voted
Ferrari - The interests of Ferrari's largest shareholders may differ from the interests of other shareholders
EXOR N.V. (EXOR?) is Ferrari's largest shareholder, holding approximately 23.7 percent of its outstanding common shares
In addition, as of February 15, 2019, Piero Ferrari, the Vice Chairman of Ferrari, holds approximately 10.1 percent of Ferrari's common shares
Ferrari - Ferrari may have potential conflicts of interest with FCA and EXOR's related companies
Questions relating to conflicts of interest may arise between Ferrari and FCA, the former largest shareholder in Ferrari
Ferrari - The loyalty voting program may make it more difficult for shareholders to acquire a controlling interest in Ferrari
The provisions of Ferrari's articles of association which establish the loyalty voting program may make it more difficult for shareholders to acquire a controlling interest in Ferrari
Ferrari is a Dutch public company with limited liability, and its shareholders may have rights different from those of shareholders of a company governed by the laws of the United States
Ferrari - Ferrari expects to maintain its status as a "foreign private issuer" under the rules and regulations of the SEC
As a "foreign private issuer," Ferrari is exempt from rules under the Securities Exchange Act of 1934, as amended, that would otherwise apply to it
Ferrari's ability to pay dividends on its common shares may be limited and the level of future dividends may vary significantly
Ferrari's payment of dividends on its common shares in the future will be subject to business conditions, financial performance and other factors
Ferrari - The maintenance of two exchange listings may adversely affect liquidity in the market for Ferrari's common shares
Ferrari's common shares are listed on the NYSE and the MTA, and the split trading between the NYSE and the MTA, adversely affects the liquidity of Ferrari's common shares

Ferrari - It may be difficult to enforce U.S. judgments against the Company
Ferrari is organized under the laws of the Netherlands, and a substantial portion of its assets are outside of the United States
In addition, there is uncertainty as to whether the courts outside the United States would recognize or enforce judgments against Ferrari
Ferrari - FCA creditors may seek to hold Ferrari liable for certain FCA obligations
One step of Ferrari's Separation from FCA included a demerger from FCA of the Ferrari common shares previously held by FCA
Risks Related to Taxation
Ferrari - Changes to taxation or the interpretation or application of tax laws could have an adverse impact on its business
Ferrari's business is subject to various taxes in different jurisdictions (mainly Italy), which include, among other things, income taxes, corporate taxes, and sales taxes
Changes in tax laws or regulations or in the position of the relevant Italian and non-Italian authorities regarding taxation could have an adverse impact on Ferrari's business
In order to reduce future potential disputes with tax authorities, Ferrari seeks advance agreements with tax authorities regarding the application of tax laws
In addition, tax laws are complex and subject to subjective valuations and interpretive decisions, and Ferrari will continue to be subject to tax audits
Ferrari - As a result of the demergers and the merger in connection with the Separation, Ferrari might be jointly and severally liable for the tax obligations of the companies that were merged into Ferrari
Although the Italian tax authorities confirmed in a positive advance tax ruling issued on October 9, 2015 that the tax liability of the companies merged into Ferrari is limited to the tax obligations of those companies, there is no assurance that the Italian tax authorities will continue to apply this ruling
Ferrari - There may be potential "Passive Foreign Investment Company" tax considerations for U.S. holders of Ferrari stock
Shares of Ferrari stock would be stock of a "passive foreign investment company," or a PFIC, for U.S. federal income tax purposes if Ferrari is a PFIC
U.S. persons who own shares of a PFIC are subject to a disadvantageous U.S. federal income tax regime with respect to the PFIC's income and capital gains
While Ferrari believes that shares of its stock are not stock of a PFIC for U.S. federal income tax purposes, this determination is based on the current facts and circumstances and is subject to change
Ferrari - The consequences of the loyalty voting program are uncertain
No statutory, judicial or administrative authority directly discusses how the receipt, ownership, or disposition of special voting shares will be treated for U.S. federal income tax purposes
The fair market value of the special voting shares, which may be relevant to the tax consequences, is a factual determination
The tax treatment of the loyalty voting program is unclear and shareholders are urged to consult their tax advisors
Ferrari - Ferrari currently benefits or seeks to benefit from certain special tax regimes, which may not be available in the future
Ferrari currently calculates taxes due in Italy based, among other things, on certain tax breaks recognized by Italy under the Law of Intellectual Property, 2014, Business Succession, and the Supplemental (Financial Act 2015) issued by the Italian Government
Periodi correlati:

FY 2017


